To Registration Statement

Pursuant to the Foreign Agents Registration Act of 1938, as amended

Privacy Act Statement. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the Administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .49 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Criminal Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

Furnish this exhibit for EACH foreign principal listed in an initial statement and for EACH additional foreign principal acquired subsequently. 1. Name and address of registrant 2. Registration No. The Washington Group 1401 K Street NW, Suite 1000 Washington, DC 20005 3. Name of foreign principal 4. Principal address of foreign principal The People's Republic of Bangladesh Embassy of Bangladesh 3510 International Drive N.W. Washington, DC 20008 5. Indicate whether your foreign principal is one of the following: Foreign government Foreign political party Foreign or domestic organization: If either, check one of the following: Partnership ☐ Committee ☐ Voluntary group Corporation ☐ Association Other (specify): ☐ Individual-State nationality 6. If the foreign principal is a foreign government, state: a) Branch or agency represented by the registrant. **Executive Branch** b) Name and title of official with whom registrant deals. His Excellency Shamsher M. Chowdhury, BB Ambassador of Bangladesh to the United States 7. If the foreign principal is a foreign political party, state: a) Principal address. None b) Name and title of official with whom registrant deals. c) Principal aim.

8. If the foreign pr	rincipal is not a foreign government or a foreign	political party,		
a) State the	e nature of the business or activity of this foreign p	rincipal		
None				
b) Is this f	oreign principal			
ŕ		r other foreign principal	Yes 🗌	
-	Supervised by a foreign government, foreign political party, or other foreign principal			No 🗌
_	Owned by a foreign government, foreign political party, or other foreign principal			No 🗌
-	Directed by a foreign government, foreign political party, or other foreign principal			No 🗌
	Controlled by a foreign government, foreign political party, or other foreign principal			No 🗌
	Financed by a foreign government, foreign political party, or other foreign principal			No 🗆
Subsidized	in part by a foreign government, foreign political	party, or other foreign principal	Yes 🗌	No 🗌
9. Explain fully all	items answered "Yes" in Item 8(b). (If additional sp	pace is needed, a full insert page mus	t be used.)	
None				
10 If the foreign p	rincipal is an organization and is not owned or contr	colled by a foreign government forei	an political party	or other foreign
	who owns and controls it.	oned by a foreign government, forei	gn pontical party	or other foreign
None				
Date of Exhibit A	Name and Title	Signature		
9/30/2005	The Honorable Susan Molinari	Suomho	0	
	Chairman & CEO, The Washington Group	Juon M	lu q	

U.S. Department of Justice Washington, DC 20530

Exhibit B To Registration Statement Pursuant to the Foreign Agents Registration Act of 1938, as amended

OMB NO. 1105-0007

INSTRUCTIONS: A registrant must furnish as an Exhibit B copies of each written agreement and the terms and conditions of each oral agreement with his foreign principal, including all modifications of such agreements, or, where no contract exists, a full statement of all the circumstances by reason of which the registrant is acting as an agent of a foreign principal. One original and two legible photocopies of this form shall be filed for each foreign principal named in the registration statement and must be signed by or on behalf of the registrant.

Privacy Act Statement. Every registration statement, short form registration statement, supplemental statement, exhibit, amendment, copy of informational materials or other document or information filed with the Attorney General under this Act is a public record open to public examination, inspection and copying during the posted business hours of the Registration Unit in Washington, DC. One copy of every such document, other than informational materials, is automatically provided to the Secretary of State pursuant to Section 6(b) of the Act, and copies of any and all documents are routinely made available to other agencies, departments and Congress pursuant to Section 6(c) of the Act. The Attorney General also transmits a semi-annual report to Congress on the Administration of the Act which lists the names of all agents registered under the Act and the foreign principals they represent. This report is available to the public.

Public Reporting Burden. Public reporting burden for this collection of information is estimated to average .33 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden to Chief, Registration Unit, Criminal Division, U.S. Department of Justice, Washington, DC 20530; and to the Office of Information and Regulatory Affairs, Office of Management and Budget, Washington, DC 20503.

Management and Budget, Washington, DC 20503.				
1. Name of Registrant	2. Registration No.			
The Washington Group	5711			
3. Name of Foreign Principal				
The People's Republic of Bangladesh				
Check	Appropriate Boxes:			
4. The agreement between the registrant and the above-name a copy of the contract to this exhibit.	ed foreign principal is a formal written contract. If this box is checked, attach			
5. There is no formal written contract between the registrant principal has resulted from an exchange of correspondence. If the copy of any initial proposal which has been adopted by reference	and the foreign principal. The agreement with the above-named foreign is box is checked, attach a copy of all pertinent correspondence [Including a			
	nd the foreign principal is the result of neither a formal written contract nor/an hecked, give a complete description below of the terms and conditions of the			
The oral agreement between the registrant and the foreign principal will pay a monthly retainer of	ipal has resulted in representation beginning on October 1, 2005 of the telm of			
[Also enclosed: Attachment CSummary of Representation for	the People's Republic of Bangladesh.]			
7. Describe fully the nature and method of performance of the ab	ove indicated agreement or understanding.			
	unications activities, develop communications materials and work with media he registrant will contact legislative and executive branch officials regarding			
[Also enclosed: Attachment CSummary of Representation for	the People's Republic of Bangladesh.]			

8. Describe fully the	e activities the registrant engages in or proposes to eng	age in on behalf of the above foreign principal.
media organization		activities, develop communications materials and work with registrant will contact legislative and executive branch officials
[Also enclosed: Att	achment CSummary of Representation for the People	s's Republic of Bangladesh.]
9. Will the activities footnote below?	s on behalf of the above foreign principal include politi Yes 🗷 No 🗌	cal activities as defined in Section 1(o) of the Act and in the
	Il such political activities indicating, among other thing imployed to achieve this purpose.	s, the relations, interests or policies to be influenced together with
media organizatior		s activities, develop communications materials and work with registrant will contact legislative and executive branch officials
Date of Exhibit B	Name and Title	Signature
9/30/2005	The Honorable Susan Molinari Chairman & CEO, The Washington Group	Suom Meerion

Footnote: Political activity as defined in Section 1(o) of the Act means any activity which the person engaging in believes will, or that the person intends to, in any way influence any agency or official of the Government of the United States or any section of the public within the United States with reference to formulating, adopting, or changing the domestic or foreign policies of the United States or with reference to the political or public interests, policies, or relations of a government of a foreign country or a foreign political party.

Attachment C

- 7. Describe fully the nature and method of performance of the above indicated agreement or understanding.
- 8. Describe fully the activities the registrant engages in or proposes to engage in on behalf of the foreign principal.

Summary of Representation for the People's Republic of Bangladesh

Washington Representation

It has been the experience of the Washington Group/ Ketchum (TWG/K) during the past four decades that a foreign government's diplomatic, political, and economic effectiveness in Washington can be significantly enhanced with the support of a highly skilled, reputable and bipartisan government relations and communications firm. While the PRB has a first class and highly regarded diplomatic mission in Washington, there are numerous complimentary services that can be provided by an outside firm to help the PRB attain its objectives in the U.S.

The Washington Group/Ketchum

We believe that TWG/K could fill this role quite effectively and would invite the PRB to consider using our services. TWG/K is unique in Washington in a number of important respects:

TWG/K is a combination of two firms that offer government relations and lobbying services (TWG) as well as national and international communication services (K);

TWG/K's expertise encompasses virtually the entire spectrum of matters of importance to the PRB, i.e. political, diplomatic, economic, military, transportation, trade, energy, education, labor, public communications and public image;

TWG/K has a substantial international network with offices in 22 nations around the world; and

TWG/K has purposely limited its representation of foreign governments so as not to dilute its effectiveness in dealing with the White House, Congress, the Executive agencies and other bodies.

TWG/K has an outstanding professional staff that is:

- 1) Evenly divided between Republicans and Democrats;
- 2) Has broad working experience in the major agencies of the U.S. Government and Congress;
- 4) Maintains a superb network of senior level contacts in the Bush Administration, Congress, executive agencies as well as state and foreign governments; and

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5) Has an outstanding record of achievement that reflects high professional standards and attentiveness to their clients' needs.

Objectives

Upon initiation of this representation, we would meet with Bangladesh's Ambassador to the United States, senior embassy officials and other officials, to comprehensively review the policies, objectives and goals of the PRB. From these plenary discussions, we would work to develop a list of immediate, intermediate and long-term goals that we would assist the Ambassador in addressing. Based on preliminary discussions we have had to date, we've identified a number of areas where TWG/K could be of immediate and substantial assistance. These include the following:

White House and U.S. Congress. We would support the PRB in establishing and maintaining the closest possible relations with the White House and U.S. Congress. The interests and objectives of Bangladesh, a strong U.S. ally in the Muslim world, must be communicated to and understood by the President and his advisors on an ongoing basis. In turn, the PRB should be in a strong position to educate the American leadership regarding the hopes and aspirations of the peoples of South Asia.

With respect to the U.S. Congress, TWG/K has very close ties and a tremendous depth of experience in dealing with virtually all of the senior leaders and key committees of the legislative branch. This is important if the PRB is to achieve its most important objectives in this country. We have extensive experience in organizing and implementing visits of Congressional Delegations (CODELS) to foreign nations and in organizing visits by foreign legislative delegations to the U.S. This is an extraordinarily important aspect of developing strong ties between nations and would be an important part of our assignment on behalf of the PRB.

Prime Minister's Official Visit to Washington. It is important that Prime Minister H. E Begum Khaleda Zia pay an early state visit to the U.S. and that such an official visit be comprehensively planned to assure maximum public awareness and productivity. We would facilitate coordination with the White House, State Department and other entities, to provide a full menu of services including comprehensive public affairs/public relations support for the Prime Minister's visit. We would endeavor to have the Prime Minister address a Joint Session of the Congress, a rare honor, which in turn would stimulate high visibility media opportunities. The latter would certainly include delivery by the Prime Minister of a major address at the National Press Club in Washington. Also of importance would be the opportunity for her to interact with leaders of the American business community and major corporations that could be encouraged to make significant investments in Bangladesh. We are in an excellent position to make all of these arrangements and, through Ketchum, assure that they would receive national and international attention. We would also support visits of other senior PRB officials. In this regard, we would assist the Embassy in scheduling appointments, developing travel itineraries, escorting dignitaries and setting up meetings with civic, media, business, trade groups and U.S. corporate executives.

<u>President Bush's Visit to Bangladesh</u>. Based on our close relationships with senior officials in the Bush Administration and the Secretary of State, we would endeavor to convince the President to add Bangladesh to his itinerary during his upcoming travels to India and Pakistan. Such a visit would be a key enhancement to U.S.-Bangladesh relations. A visit by President Bush to Bangladesh would be an excellent opportunity for him to recognize and express appreciation for the contributions that Bangladesh has made to international peace keeping activities and to U.S. efforts in Iraq and Afghanistan.

Increased U.S. Aid. We would work with the White House, State Department, USAID, Department of Defense and Congress to secure an increase in U.S. funding assistance for the PRB. We are especially well suited to accomplish this goal in light of our highly successful legislative work with the appropriations committees of the U.S. Senate and House of Representatives. TWG/K has especially close ties to USAID. We would seek to maximize project opportunities and financial support for Bangladesh.

Funding from Millennium Challenge Account (MCA). We would assist the PRB in establishing eligibility for funding from the Millennium Challenge Account for the promotion of economic growth and poverty reduction in Bangladesh. In FYs 2004-2005, Congress appropriated \$ 2.5 billion for the MCA but none of these funds has been made available to Bangladesh. Clearly, with a population of 144 million people, Bangladesh should rightfully receive MCA funding for worthy programs. Our firm is well positioned to work with the Board and executive leadership of the Millennium Challenge Corporation to advocate for funding for such projects.

Debt Relief. We would work with the White House, National Security Council, Department of State, and Congress to achieve substantial relief from the PRB's indebtedness to the U.S. and to international organizations such as the World Bank. Bangladesh's current indebtedness to the U.S. Government is \$321 million. Its total foreign debt as of 2004 amounted to \$19.97 billion. Given Bangladesh's hardworking but impoverished citizenry, its positive participation in world affairs and its contribution to U.N. peacekeeping operations, it is an ideal candidate for immediate and substantial debt relief. In pursuing such relief, we would note with great pride that Bangladesh has an outstanding credit rating and has never defaulted in any of its obligations.

Business Investment. We would be able to open doors at the senior levels of major U.S. corporations such as Bechtel, General Electric, Lockheed Martin and Wal Mart to interest them in projects of importance to the PRB. These projects might include improvement of port facilities, expansion of labor-intensive industries and creation of new businesses. We have close ties to major U.S. corporations and could help arrange for them to initiate and/or expand their business operations in Bangladesh.

Multilateral Relationships. We would provide full support to the PRB in its dealings with the World Bank, International Monetary Fund and United Nations. With respect to the U.N., Bangladesh certainly deserves appointment to positions of importance. TWG/K would work with the Ambassador to the United States as well as Bangladesh's

Ambassador to the U.N. to coordinate discrete but intensive efforts to secure a prominent role for the PRB in that body.

Free Trade Arrangements. Another important area of attention would be the development of free trade arrangements between the U.S. and Bangladesh. The U.S. has entered into unilateral and multilateral free trade arrangements with nations around the world. Bangladesh should be no exception. A free trade relationship between our two nations would stimulate significant economic growth in Bangladesh through increased demand for its goods and services and easier movement of those into the large U.S. Market.

Improving Bangladesh's Public Image. Using the combined talents of TWG/Ketchum, we would develop and implement a multi-faceted public relations, media and education plan to strengthen the image of Bangladesh in the U.S. We would give high priority to educating America about the democratic virtues and accomplishments of Bangladesh since its independence in 1971. At the same time, we would seek to dispel misconceptions about alleged human rights abuses, corrupt government practices and Islamist militancy. We would use our entire array of public communication assets to bring Bangladesh to the forefront of public consciousness. This would include a regular schedule of personal contacts for senior representatives of the PRB and prominent Bangladesh citizens visiting the U.S.; placement of positive news and feature articles in newspapers, magazines and national journals; drafting articles for signature by senior PRB officials and placement in respected newspapers across the country; arrangement for the Ambassador to appear on national television news shows originating in Washington and from regional channels around the country; and scheduling of speaking engagements before key audiences, especially in those areas that offer promising economic development opportunities for Bangladesh.

Military-to-Military Collaboration. TWG/K has particularly strong ties to the Pentagon and the military departments. Principals of our firm work closely with Defense Department leaders on a broad range of military issues. These include weapon systems programs, appropriations and budgeting for research, development, test and evaluation of new systems, as well as foreign military grants and sales. In recognition of the need for Bangladesh to maintain a strong and modern military, we would give high priority to arranging for senior level military to military exchanges, exploitation of joint training opportunities and negotiation of grants and credits for the acquisition of military weapons and other systems. Promoting close ties between the U.S. and Bangladesh navies would eventually lead to the vital joint operations at sea.

<u>Cultural Exchanges</u>. We would cooperate with the Embassy to develop and execute a broad range of cultural exchanges between the U.S. and Bangladesh. The ultimate goal here is to implement actions that improve the economic prospects of the PRB and raise the standard of living of its citizens.

<u>Improving Visa Procedures</u>. We would advocate with the White House and Departments of State and Homeland Security for immediate improvements in U.S. visa procedures for

PRB citizens, especially for its students seeking educational opportunities in the U.S. A significant aspect of the effort would be the education of U.S. officials regarding the reliability and integrity of Bangladesh citizens.

Communications Channels. We would establish informal channels of communication with U.S. officials to enable the Embassy to better interpret and understand the policies of our Government as they affect the PRB. As noted above, TWG/K principals have long-standing, credible relations with senior U.S. officials with whom the Embassy will frequently deal. Having access to these officials to clarify and interpret U.S. policies and pronouncements is crucial to informed decision-making by the Prime Minister and other PRB officials.

Advice and Counsel. In addition to the foregoing, TWG/K principals would be available to provide ongoing advice and counsel on significant issues, to conduct research into matters of interest and to obtain information on U.S. policies and programs not readily available through public sources. We would also be available to undertake other assignments on an ongoing basis at the request of the Ambassador.

Legal Referral Services. It is not uncommon for Foreign Missions to encounter legal issues relating to its activities or those of its citizens who are working, studying or traveling in the U.S. While we are not a law firm and do not provide legal services, we are in a position to advise the Embassy on how best to deal with such questions and to help select competent legal counsel in cities across the U.S. A number of our principals have law degrees and have practiced law in Washington for many years. Thus, we are fully capable of guiding the PRB when issues requiring legal advice arise.

Past experience indicates that law firms representing foreign governments in Washington that provide both government relations and legal services, where the legal services are included in the fixed monthly retainer, often encounter problems in providing objective representation. This is because such firms typically do not wish to incur the expense of hiring and paying for outside legal counsel out of their fixed monthly retainer. In addition, lobbying firms that also undertake legal work on behalf of foreign governments are sometimes perceived as having a conflict of interest. We strongly recommend our approach, which is to treat legal issues separately and to select the best possible representation based on the nature of the particular matter.

<u>Principals to Oversee PRB Representation.</u> The four principals who will coordinate the representation described above are S. Steven Karalekas, Susan Molinari, John Raffaelli and Al Jackson.

S. Steven Karalekas

Mr. Karalekas is a senior Washington representative who is also an attorney. He has 35 years experience representing foreign governments, state and local governments, public and private corporations, associations and individuals. He has served as a personal assistant to the President at the White House, chief of staff to a Member of Congress and

been involved in a host of other professional and civic activities. In the past, Mr. Karalekas has represented the governments of Mexico, Bermuda, German Democratic Republic and Republic of Bophuthatswana. With a lengthy and distinguished military background, Mr. Karalekas has close ties to the Department of Defense.

Hon. Susan Molinari

The Honorable Susan Molinari, is chairman and chief executive officer of The Washington Group and president of Ketchum Public Affairs. Ms. Molinari was a Member of the U.S. Congress from 1990-1997, representing New York City. While serving in Congress, she was elected to the eight-person Republican Majority Leadership, making her the highest-ranking woman in Congress at the time. In 1996, she was the keynote speaker at the Republican National Convention in San Diego. Ms. Molinari often appears on network television programs as a current events analyst and enjoys very high esteem among her former colleagues in the Senate and House of Representatives. She has led the representation of key TWG/K clients ranging from large commercial corporations to governmental agencies. She is recognized as among the top government relations and lobbying representatives in Washington.

John Raffaelli

Mr. Raffaelli is the chief operating officer of The Washington Group and a recognized expert in the fields of business, tax, trade and legislation. He is also an attorney. He has served as managing trustee of the Democratic National Committee and in major positions in the campaigns of President Bill Clinton and Senator John Kerry. He has very close relationships with major U.S. and foreign corporations involved in international trade, health care, oil and gas, defense and manufacturing. He is highly regarded by the Congress having served as Finance Committee Legislative Counsel on tax and trade to former Texas Senator Lloyd M. Bentsen.

Al Jackson

Al Jackson is senior vice president with Ketchum Public Affairs. He has more than 25 years experience managing public affairs campaigns in Washington, D.C. and around the country. Prior to joining Ketchum, Mr. Jackson served as vice president, political affairs and grassroots advocacy, for the American Hospital Association (AHA). Mr. Jackson also served as director of the Political Action Division at the American Medical Association and spent four years with the National Association of Letter Carriers and came to Washington as the political director for the National Committee for an Effective Congress (NCEC), helping to develop NCEC's legislative and demographic precinct targeting program for hundreds of campaigns. Mr. Jackson's clients include, among others, FedEx and the Pharmaceutical Research and Manufacturers Association. He is recognized as one of the foremost public affairs practitioners in the nation.

Term. We propose to represent the PRB for an initial term of 12-months subject to extension by mutual agreement of parties. Because this would be a new relationship between the parties, the PRB would have the unconditional right to terminate the arrangement at any time without cause or reason by giving TWG/K thirty (30) days advanced written notice of its intent to terminate. While we don't expect this to occur, the Ambassador would have full flexibility to manage his outside representatives as he deems best. This arrangement also incentivizes TWG/K to do the best possible job to assure a long and robust relationship with the PRB.

Compensation. In consideration of the representation services described above, the PRB would pay TWG/K a fixed monthly retainer of fifty-five thousand dollars (\$55,000) plus reimbursable expenses. To assure that expenses are kept to an absolute minimum, we would not incur any individual item in excess of four hundred dollars (\$400) without prior approval from the Ambassador or his designated representative. Payment of the monthly retainer would be in advance on or about the first day of each month during the term of the representation.

Outside Legal Counsel and Consultants. On those occasions when the services of outside legal counsel or consultants are required, TWG/K would be responsible for pre-screening and recommending firms and individuals capable of performing the required services. The PRB would make the selection and TWG/K would negotiate the lowest and fairest compensation for the services to be rendered. The PRB would be responsible for paying for those services separate and apart from the retainer arrangement outlined above.

Compliance with U.S. Law. Throughout the term of representation, TWG/K would take the lead in complying with pertinent U.S. laws and regulations including the Foreign Agents Registration Act.

Reports. Each month, during the course of our representation, we would provide monthly written reports on every matter to which we have devoted time and attention. We would meet with the Ambassador and/or his senior staff on at least a monthly basis to review assignments in progress and to develop agendas for future tasking. In addition to these regular interactions, we will report on a more frequent basis, both orally and in writing, on matters we are working on as significant developments warrant. In short, we expect to have frequent, regular and robust two-way communications throughout the course of our representation.